



NFAC 6245-81

**DEPARTMENT OF THE ARMY
US ARMY WAR COLLEGE
STRATEGIC STUDIES INSTITUTE
CARLISLE BARRACKS, PENNSYLVANIA 17013**

REPLY TO
ATTENTION OF

AWCI

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[REDACTED]
 Chairman, National Intelligence
 Council
 Central Intelligence Agency
 Washington, DC 20505

Dear Mr. Rowan:

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On behalf of the Commandant, may I express our deep appreciation for the visit of [REDACTED] on 24 August 1981. The visit was a true delight and provided many useful insights which have served both to strengthen our analysis and to encourage our analytical thinking. The insights afforded by both individuals were indeed perceptive and penetrating.

The visit was so successful that we solicit your cooperation in continuing to build a substantive dialogue between members of your staffs and this Institute. As you know much of our work depends on proper analysis of contemporary developments as they may impact on national security policy and on military policy particularly as it relates to the Army. Many of our analysts visit your Agency with regularity, but I would offer for your consideration a different approach that would build on these relationships and permit the development of substantive dialogue at a professional level.

Accordingly, I would propose that one or two of your senior officers visit SSI on a frequency of about every six weeks or so rotating among the various regional offices so that in a period of a year we have covered all regions.

We would anticipate that a typical visit would include a general substantive briefing by the visiting representatives on their particular region which might be of interest to all analysts in the Institute. Then following a brief coffee break, a more significant and penetrating discussion between your representatives and our regional analysts could continue for another hour or so. In this manner, we believe that not only would you be providing input to the entire Institute, but that also interchange among competent professionals could be developed. From time to time, members of the faculty of the College could be involved in these discussions.

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Mr. Jim McInnis, the Senior Intelligence Representative to the Army War College, has indicated his interest in this program and willingness to coordinate administrative details with us for your Agency.

I hope your response will be favorable, but in any event, please accept our very deep appreciation for the visit on 24 August 1981.



KEITH A. BARLOW
Colonel, Infantry
Director, Strategic Studies Institute